



August 23, 2021

Dear fellow alumni and members,

We are delighted to invite you to a joint annual and special meeting of the members of the Royal Military Colleges Club of Canada (the “**RMC Club**”) and the Royal Military Colleges of Canada Foundation Inc. (the “**RMC Foundation**”) to be held at 19:30 hours (Kingston, Ontario time) on Thursday, October 7, 2021. **The purpose of the meeting is to ask members to approve the merger of the RMC Club and the RMC Foundation into a new not-for-profit entity called the “Royal Military Colleges of Canada Alumni Association Inc.” and “Association des anciens étudiants et anciennes étudiantes des Collèges militaires royaux du Canada inc.” in French.**

As some of you may recall, the RMC Foundation was initially formed by the RMC Club some 55 years ago and then subsequently spun off from the RMC Club into a separate legal entity a few years later for reasons that made sense at the time. With changes to charitable and not-for-profit tax laws in Canada, it is no longer necessary that the two entities exist as separate organizations. As a result, after careful consideration of the many reasons set out in the enclosed Circular, and after a lot of work by the board and employees of both the RMC Club and RMC Foundation, we are delighted to put this merger proposal to you for consideration.

We believe that this merger will position us well to continue to pursue our mission, to serve and support our alumni and other members, protect our heritage and traditions and grow and develop Canada’s future leaders. The new merged entity will proudly carry forward the mission and values of both the RMC Club and the RMC Foundation. The structure, governance and organization of local Branches and the Old Brigade will continue unchanged. The RMC Club alumni and other member services and benefits will also continue unchanged and will be enhanced. The donorship, sponsorship and other activities and initiatives of the RMC Foundation will carry on in the same manner. **It will be as if two great rivers that diverged many years ago finally merge and come back together as one.**

The meeting will be conducted by way of a live audio webcast. Members will not be able to attend the meeting in person due to the on-going challenges posed by the COVID-19 pandemic. Prior to the meeting, there will also be a question and answer session held by Zoom at 18:15 hours (Kingston, Ontario time) on the same date. Details on how to attend the question and answer session and to attend and vote at the virtual meeting are provided in the enclosed Circular.

Whether or not you are able to attend the meeting, we would encourage you to read the enclosed Circular and to vote. Members who have questions about the merger, who need assistance voting or who would like a paper copy of this Circular may contact us by telephone at 1-844-216-6765 or by email at RMCMergerInfo@gmail.com.

We have sent an email with a unique control number to each member who is entitled to vote at the meeting. That control number was sent to the latest email on file with the RMC Club. You will need that control number to vote at the Meeting. If you did not receive a control number by email, or if you have misplaced it, you can obtain your control number by calling us or by emailing us at the telephone number or email address set out above.

Please note that voting at the meeting is limited to members. If you are not currently a member, there is no better time to join. Simply call us at the above noted telephone number or email us at the above noted email address to join.

We look forward to seeing you virtually at the meeting.

Truth, Duty, Valour.

Yours truly,



John McManus 10973
*President, Royal Military Colleges Club
of Canada*



Jill Carleton 15946
*President, Royal Military Colleges of
Canada Foundation Inc.*